

# Data Governance Supporting Structure, Individuals and Roles

## Key University Data Domains\*

| Business Area/Subject Area | Functional Unit Represented                | Data Governance Forums  |   |   |  |                                  |  |   |  |  |                                       | Data Administration Governed Process Contacts   |  |  |   |  |
|----------------------------|--|---|---|---|--|----------------------------------|--|---|--|--|---------------------------------------|---|--|--|---|--|
|                            |  | Data Stewardship Council<br>DSC                                     | Data Custodian Subgroup<br>DC                                       | Data Security Subgroup<br>DSS                         | Data Classification Subgroup<br>DCS                      | Business Concept Subgroup<br>BCS | Data Quality Subgroup<br>DQS                                 | Metadata Management Subgroup<br>MMS       | College Liaison Group<br>CLG                             | Administrative Unit Liaison Group<br>AUL                 | Data Classification Liaison           | Data Access Custodian   | Unified Access Contact   |  |   |  |
| Student Financial Services | Financial Aid                              | Warren Lord,<br>Sr Director - Systems<br>Student Financial Services | Warren Lord,<br>Sr Director - Systems<br>Student Financial Services |   | Data Custodian(s) contacted for subject matter expertise |                                  |  |   | Data Custodian(s) contacted for subject matter expertise |  | Jim Slattery,<br>Sr Dir Financial Aid | Jim Slattery,<br>Sr Dir Financial Aid,<br>Warren Lord,<br>Sr Director - Systems<br>Student Financial Services | Warren Lord,<br>Sr Director - Systems<br>Student Financial Services                                |  |   |  |
|                            | Student Accounts (AR)                      |   | Bob Hovestadt,<br>Assoc Dir Student Accounts Ops                    |   |  |                                  |  |   |  |  |                                       | Bob Hovestadt,<br>Assoc Dir Student Accounts Ops  | Bob Hovestadt,<br>Assoc Dir Student Accounts Ops   |  |   |  |
|                            | Office of Student Loan Collections         |   |   |   |  |                                  |  |   |  |  |                                       |   |  |  |   |  |
| Admissions                 | Undergraduate Admissions                   | Brian Clinton,<br>Asst VP Enrollment Mgmt                           | Ethan Cheatle,<br>Associate Director - Enrollment Analytics         | Jeff Portu,<br>Assoc Dir - Operations                 | Data Custodian(s) contacted for subject matter expertise |                                  | Crissy Gaffney,<br>Assistant Director - Enrollment Analytics | Brian Clinton,<br>Asst VP Enrollment Mgmt | Data Custodian(s) contacted for subject matter expertise | Data Custodian(s) contacted for subject matter expertise |                                       | Ethan Cheatle,<br>Associate Dir - Enrollment Analytics  | Crissy Gaffney,<br>Assistant Director - Enrollment Analytics                                       | Rob DeFlumeri,<br>Sr Assoc Dir - Admission Sys                               |   |  |
|                            | Graduate Admissions                        |   | Cristina Ruscito,<br>Asst Director of Enrollment                    | Cristina Ruscito,<br>Assistant Director of Enrollment |  |                                  | Data Custodian(s) contacted for subject matter expertise     |   |  |  |                                       | Casey Moffatt,<br>Assoc Dir-Regstr Ops&Data Mgmt  | Each college has their own Liaison (see "Colleges" Business Area/Subject Area section for details) | Sandra Sweeney,<br>Asst Director - Market Analysis                           | Neal Kelley,<br>Enrollment Systems Manager    |  |
|                            | College of Professional Studies Admissions |   |   | Casey Moffatt,<br>Assoc Dir-Regstr Ops&Data Mgmt      |  |                                  |  |   |  |  |                                       |   |  | Casey Moffatt,<br>Assoc Dir-Regstr Ops&Data Mgmt                             |   | Casey Moffatt,<br>Assoc Dir-Regstr Ops&Data Mgmt |
|                            | School of Law Admissions                   |   | Erin Brousseau,<br>Assoc Dir - Admissions Ops                       | Erin Brousseau,<br>Assoc Dir - Admissions Ops         |  |                                  | Erin Brousseau,<br>Assoc Dir - Admissions Ops                |   |  |  |                                       | Data Custodian(s) contacted for subject matter expertise  |  | Lydia Lafionatis,<br>Director, Administration, Planning and Special Projects | Erin Brousseau,<br>Assoc Dir - Admissions Ops | Meaghan Maher,<br>Assoc Dir - LLM                |

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|----------------------------|---|---|---|--|--|--|--|--|--|---|---|--|--|
|                            |   | Data Stewardship Council DSC                  | Data Custodian Subgroup DC  | Data Security Subgroup DSS                               | Data Classification Subgroup DCS                         | Business Concept Subgroup BCS            | Data Quality Subgroup DQS                                | Metadata Management Subgroup MMS         | College Liaison Group CLG                                | Administrative Unit Liaison Group AUL         | Data Classification Liaison               | Data Access Custodian  | Unified Access Contact                       |
| Finance                    | Procurement Services  | Terry Waggett, Associate VP & Controller      | Mike Mallon, Dir -Univ Disbursements  | Vacant   | Data Custodian(s) contacted for subject matter expertise |  |  |  | Data Custodian(s) contacted for subject matter expertise | Mike Mallon, Dir -Univ Disbursements          | Vacant                                    | Vacant   | Jeff Wormuth, Asst VP Internal Consulting    |
|                            | Accounts Payable  |   | Jignesh Shroff, Tax Director  |  |  |  |  |  |  |   |   |  |  |
|                            | Tax   |   | Theresa Mitchell, Dir-Treasury Operations   |  |  |  |  |  |  |   |   |  |  |
|                            | Treasury Services   |   | Craig Grenier, Dir - Investments  |  |  |  |  |  |  |   |   |  |  |
|                            | Investments   |   | Vacant  |  |  |  |  |  |  |   |   |  |  |
| Accounting Office          | Stephanie Grokulsky, Sr Accountant                                      |   |   |  |  |  |  |  |  |   |   |  |  |
| Budget/HBM                 | Budget (Off of Fin Plan, Strategy & Analytics)/Hybrid Budget Management | Jonathan Singer, Financial Operations Analyst | Jonathan Singer, - Financial Operations Analyst<br>Anna Rodier, Financial Operations Analyst  | Jonathan Singer, Financial Operations Analyst            | Data Custodian(s) contacted for subject matter expertise |  |  |  | Data Custodian(s) contacted for subject matter expertise |   | Anna Rodier, Financial Operations Analyst | Anna Rodier, Financial Operations Analyst  |  |
| Space/Campus Planning      | Campus Planning and Real Estate   | Jim Brand, Dir Space-Capital Planning         | Negar Pourshadi, Space & Planning Systems Mgr<br>Gary Younger, Dir - Program/Project Controls |  | Data Custodian(s) contacted for subject matter expertise |  |  |  | Data Custodian(s) contacted for subject matter expertise | Negar Pourshadi, Space & Planning Systems Mgr | Jim Brand, Dir Space-Capital Planning     | Negar Pourshadi, Space & Planning Systems Mgr<br>Jim Brand, Dir Space-Capital Planning |  |
| Cooperative Education      | Central Co-op Education Services  | Chuck Kilfoye, Asst VP - Learner Success      | Chris White, Business Intelligence Developer  |  | Data Custodian(s) contacted for subject matter expertise | Chuck Kilfoye, Asst VP - Learner Success | Data Custodian(s) contacted for subject matter expertise | Chuck Kilfoye, Asst VP - Learner Success | Data Custodian(s) contacted for subject matter expertise |   | Chuck Kilfoye, Asst VP - Learner Success  | Chuck Kilfoye, Asst VP - Learner Success   | Chris White, Business Intelligence Developer |
| Research                   | Research Operations and Systems   | Joan Cyr, Dir-ResearchOps&Systems             | Amanda Mello, Sr. Data Analyst  | Data Custodian(s) contacted for subject matter expertise |  | Joan Cyr, Dir-ResearchOps&Systems        |  |  | Data Custodian(s) contacted for subject matter expertise |   | Joan Cyr, Dir-ResearchOps&Systems         | Joan Cyr, Dir-ResearchOps&Systems<br>Amanda Mello, Sr. Data Analyst                    |  |
|                            | Research Finance  |   | Chelsea Dean, Business Analyst  |  |  |  |  |  |  |   |   | Chelsea Dean, Business Analyst<br>Alex Hui<br>Executive Director, Office of Research   |  |

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|----------------------------|-----------------------------|--|--|--|--|----------------------------------|------------------------------|--|------------------------------|--|--|--|------------------------|
|                            |                             | Data Stewardship Council<br>DSC                  | Data Custodian Subgroup<br>DC  | Data Security Subgroup<br>DSS            | Data Classification Subgroup<br>DCS                      | Business Concept Subgroup<br>BCS | Data Quality Subgroup<br>DQS | Metadata Management Subgroup<br>MMS                      | College Liaison Group<br>CLG | Administrative Unit Liaison Group<br>AUL | Data Classification Liaison              | Data Access Custodian  | Unified Access Contact |
| Advancement                | Advancement                 | Dave Paek,<br>ExecDirDataStwshp<br>Anlyts&GftAdm | Mary Lou Tasha,<br>Assoc Dir - Reporting<br>Dave Paek,<br>ExecDirDataStwshpA<br>nlyts&GftAdm | Mary Lou Tasha,<br>Assoc Dir - Reporting | Data Custodian(s) contacted for subject matter expertise |                                  |                              | Data Custodian(s) contacted for subject matter expertise |                              | Mary Lou Tasha,<br>Assoc Dir - Reporting | Mary Lou Tasha,<br>Assoc Dir - Reporting | Mary Lou Tasha,<br>Assoc Dir - Reporting<br>Karen Stevens,<br>Salesforce<br>Business Analyst |                        |

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|----------------------------|--|---|---|---|--|---|--|--|--|--|---|---|---|
|                            |  | Data Stewardship Council DSC                                  | Data Custodian Subgroup DC                                    | Data Security Subgroup DSS                        | Data Classification Subgroup DCS                         | Business Concept Subgroup BCS                 | Data Quality Subgroup DQS                              | Metadata Management Subgroup MMS                         | College Liaison Group CLG                                | Administrative Unit Liaison Group AUL                  | Data Classification Liaison   | Data Access Custodian   | Unified Access Contact  |
| Teaching and Learning      | Academic Technologies                        | Clair Waterbury, Academic Instructional Tech                  | Chris Carrillo, Asst Dir- Integrated Learning Sys             | Chris Carrillo, Asst Dir- Integrated Learning Sys | Data Custodian(s) contacted for subject matter expertise |   |  | Clair Waterbury, Academic Instructional Tech             | Data Custodian(s) contacted for subject matter expertise | Bruce Waterbury, Research Application Security Analyst | Chris Carrillo, Asst Dir - Integrated Learning Sys<br>Lauren Hankin, Dir - Technical Services | Chris Carrillo, Asst Dir- Integrated Learning Sys                           |   |
|                            | EDGE - Experiential Digital Global Education | Lauren Hankin, Dir - Technical Services                       | Lauren Hankin, Dir - Technical Services                       |   |  |   |  | Lauren Hankin, Dir - Technical Services                  |  |  |   |   |   |
|                            | Institutional Assessment and Evaluation      | Maureen O'Shea, Dir - Institutional Assessment and Evaluation | Maureen O'Shea, Dir - Institutional Assessment and Evaluation |   |  |   |  | Data Custodian(s) contacted for subject matter expertise |  |  |   |   | Maureen O'Shea, Dir - Institutional Assessment and Evaluation |
| Human Resources            | Operations                                   | Michelle Scharnagle, Sr. Director - HR Technology Svcs        | Nevena Das, Manager - HRM Operations                          | Sahar Nejm Daoudi, HR Systems & Analytics Mgr     | Data Custodian(s) contacted for subject matter expertise | Sahar Nejm Daoudi, HR Systems & Analytics Mgr | Michelle Scharnagle, Sr. Director - HR Technology Svcs | Data Custodian(s) contacted for subject matter expertise | Data Custodian(s) contacted for subject matter expertise | Sahar Nejm Daoudi, HR Systems & Analytics Mgr          | Frazier Johnson, HRIS Analyst<br>Enid Franco-Zabala, Associate HRIT Analyst                   | Frazier Johnson, HRIS Analyst<br>Enid Franco-Zabala, Associate HRIT Analyst |   |
|                            | Payroll                                      |   | Sandra Regan, Dir - Operations Services                       |   |  |   |  |  |  |  |   |   |   |
|                            | Benefits                                     |   | Lisa Broderick, Director - Benefits                           |   |  |   |  |  |  |  |   |   |   |
|                            | ADA - Americans With Disabilities Act        |   | Shana Feggins, ADA Program Manager                            |   |  |   |  |  |  |  |   |   |   |
|                            | Compensation                                 |   | Laura Brock, Assoc Dir - Comp Programs                        |   |  |   |  |  |  |  |   |   |   |
|                            | Recruitment                                  |   | Stephen Rando, Manager - Talent Acquisition                   |   |  |   |  |  |  |  |   |   |   |
|                            | Professional Development and Training        |   | Elisabeth Hughes, Assoc Dir-Learning & Org Dev                |   |  |   |  |  |  |  |   |   |   |
|                            | Employee Relations                           |   | Amy Downing, Sr HR Business Partner                           |   |  |   |  |  |  |  |   |   |   |
|                            | Technology Services                          |   | Sahar Nejm Daoudi, HR Systems & Analytics Mgr                 |   |  |   |  |  |  |  |   |   |   |

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|----------------------------|-----------------------------|---|---|---|---|--|---|--------------------------------------|--|---|---|---|------------------------|
|                            |                             | Data Stewardship Council<br>DSC               | Data Custodian Subgroup<br>DC                   | Data Security Subgroup<br>DSS                   | Data Classification Subgroup<br>DCS                         | Business Concept Subgroup<br>BCS         | Data Quality Subgroup<br>DQS                                | Metadata Management Subgroup<br>MMS  | College Liaison Group<br>CLG                             | Administrative Unit Liaison Group<br>AUL  | Data Classification Liaison   | Data Access Custodian                         | Unified Access Contact |
| Student                    | Registrar                   | David Rogers,<br>Interim University Registrar | Charles Price,<br>Sr Assoc Registrar            | Charles Price,<br>Senior Assoc Registrar        | Data Custodian(s)<br>contacted for subject matter expertise | Charles Price,<br>Senior Assoc Registrar | Data Custodian(s)<br>contacted for subject matter expertise | Charles Price,<br>Sr Assoc Registrar | Data Custodian(s) contacted for subject matter expertise | Charles Price, Senior Associate Registrar | Maureen Ventola,<br>Assistant Registrar<br>Charles Price,<br>Senior Assoc Registrar | Maureen Ventola,<br>Assistant Registrar       |                        |
|                            | Degree Audit                |   | David Rogers,<br>Dir-Deg Audit&Transfer Affairs | David Rogers,<br>Dir-Deg Audit&Transfer Affairs | Susan Wiseman,<br>AssocDir-Dgree Aud & Trnf Cred            |  |   |                                      |  |   |   |   |                        |

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# Data Governance Supporting Structure, Individuals and Roles

## University Wide Data Governance Supporting Units\*

| Business Area/Subject Area      | Functional Unit Represented    | Data Governance Forums  |  |  |   |   |   |   |   |   |  | Data Administration Governed Process Contacts                |  |
|---------------------------------|--------------------------------|---|--|--|---|---|---|---|---|---|--|--|--|
|                                 |                                | Data Stewardship Council DSC  | Data Custodian Subgroup DC   | Data Security Subgroup DSS   | Data Classification Subgroup DCS  | Business Concept Subgroup BCS   | Data Quality Subgroup DQS   | Metadata Management Subgroup MMS  | College Liaison Group CLG   | Administrative Unit Liaison Group AUL   | Data Classification Liaison DCL                          | Data Access Custodian  | Unified Access Contact   |
| Legal and Compliance            | Office of General Counsel      | Ken Liddle, Chief Compliance Officer  | Data Custodian(s) contacted for subject matter expertise   |  | Lin Qin, Director - Compliance  | Jigisha Patel, Assoc GC-Chief Adv Intl & Imm Svcs, Gregory Solomon, Compliance Operations Coordinator | Data Custodian(s) contacted for subject matter expertise  |   | Data Custodian(s) contacted for subject matter expertise  | Reggie Minichello, Div Dir- Ops & Finance/Spec Asst   | Reggie Minichello, Div Dir- Ops & Finance/Spec Asst      | Not applicable at this time                                  | Not applicable at this time  |
| Audit and Advisory Services     | Audit and Advisory Services    | Isabel Ah Kee, Director - Audit   | Data Custodian(s) contacted for subject matter expertise   | John Fanis, Sr IT Auditor  | Tricia Wood, VP Audit & Advisory Services   | Data Custodian(s) contacted for subject matter expertise  |   |   | Data Custodian(s) contacted for subject matter expertise  | Natasha Snegour, Sr Auditor   | Erica Machut, Dir - Admin, Plang & Spec Proj             | Not applicable at this time                                  | Not applicable at this time  |
| Information Technology Services | Business Analysis              | Michael Bruno, Sr Dir - BI Analytics & ERP<br>Chuck Torrey, Mgr. Bus Intelligence & Analytics | Henry Anderson, Data Architect<br>May Fox, ITS Business Analysis<br>Zeid Farhad, Business Intelligence Dev | Ilya Pruslin, Data Architect<br>Chuck Torrey, Mgr. Bus Intelligence & Analytics              | Data Custodian(s) contacted for subject matter expertise                                | Data Custodian(s) contacted for subject matter expertise  |   |   | Chuck Torrey, Mgr. Bus Intelligence & Analytics, Henry Anderson, Data Architect, May Fox, Business Intelligence Systems Analyst |   | Bruce Waterbury, Research Application Security Analyst   | Henry Anderson, Data Architect, Ilya Pruslin, Data Architect | Ilya Pruslin, Data Architect<br>Chuck Torrey, Mgr. Bus Intelligence & Analytics              |
|                                 | Office of Information Security | Bruce Waterbury, Research Application Security Analyst  | Data Custodian(s) contacted for subject matter expertise   | Bruce Waterbury, Research Application Security Analyst                                       |   | Data Custodian(s) contacted for subject matter expertise  |   |   | Not members, but Data Custodian/SME(s) consulted as needed  |   |  | Thomas Waldman, Information Security Architect               |  |
| University Decision Support     | Institutional Research         | Rana Glasgal, Asst Vice Prvt-Inst Res & Dec Supt  | Data Custodian(s) contacted for subject matter expertise   | John Bielaus, Assoc Dir-Data Administration<br>Mark Chambers, Sr Data Administration Analyst | Val Nestor, Sr Dir - Data Administration<br>John Bielaus, Assoc Dir-Data Administration | Rana Glasgal, Asst Vice Prvt-Inst Res & Dec Supt<br>Mindy Anastasia Dir - Institutional Research      | Val Nestor, Sr Director - Data Administration<br>Mike Carlucci, Sr Data Admn Analyst-BI/Analytics | Val Nestor, Sr Director - Data Administration<br>Mark Chambers, Sr Data Admn Analyst -UDS | Not members, but Data Custodian/SME(s) consulted as needed  | Not members, but Data Custodian/SME(s) consulted as needed  | Jacqueline McKinnon, University Decision Support Analyst | Brian McGrath, Sr Assoc Dir-Analytics                        | John Bielaus, Assoc Dir-Data Administration<br>Mark Chambers, Sr Data Administration Analyst |
|                                 | Survey Research and Assesment  |   |  |  |   |   |   |   |   |   |  | Not applicable at this time                                  |  |
|                                 | Analytics                      |   |  |  |   |   |   |   |   |   |  | Brian McGrath, Sr Assoc Dir-Analytics                        |  |
|                                 | Data Administration            | Val Nestor, Sr Dir - Data Administration  | Data Administration Staff  |  |   | Val Nestor, Sr Dir - Data Administration<br>John Bielaus, Assoc Dir-Data Administration               |   |   |   | Val Nestor, Sr Director - Data Administration<br>Mike Carlucci, Sr Data Admn Analyst-BI/Analytics |  |  | Val Nestor, Sr Dir - Data Administration<br>John Bielaus, Assoc Dir-Data Administration      |

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\*\* May not be fully goverend at this time, but are part of the Data Classification Program

## Data Governance Supporting Structure, Individuals and Roles

### University Wide Data Governance Supporting Units\*

| Business Area/Subject Area   | Functional Unit Represented  | Data Governance Forums                                   |   |   |   |   |   |                                     |  |  | Data Administration Governed Process Contacts            |                             |                             |
|------------------------------|------------------------------|--|---|---|---|---|---|-------------------------------------|--|--|--|-----------------------------|-----------------------------|
|                              |                              | Data Stewardship Council<br>DSC                          | Data Custodian Subgroup<br>DC               | Data Security Subgroup<br>DSS               | Data Classification Subgroup<br>DCS         | Business Concept Subgroup<br>BCS                          | Data Quality Subgroup<br>DQS                | Metadata Management Subgroup<br>MMS | College Liaison Group<br>CLG                               | Administrative Unit Liaison Group<br>AUL                   | Data Classification Liaison<br>DCL                       | Data Access Custodian       | Unified Access Contact      |
| <b>Enrollment Management</b> | <b>Enrollment Management</b> | Shane Karcz, Asst VP - Enrollment Research and Analytics | Not members, but SME(s) consulted as needed | Not members, but SME(s) consulted as needed | Not members, but SME(s) consulted as needed | Crissy Gaffney, Assistant Director - Enrollment Analytics | Not members, but SME(s) consulted as needed |                                     | Sorry...   | Not members, but Data Custodian/SME(s) consulted as needed | Ethan Cheatle, Associate Director - Enrollment Analytics | Not applicable at this time | Not applicable at this time |
| <b>Internal Consulting</b>   | <b>Internal Consulting</b>   | Jeff Wormuth, Asst VP Internal Consulting                | Not members, but SME(s) consulted as needed | Not members, but SME(s) consulted as needed | Not members, but SME(s) consulted as needed | Not members, but SME(s) consulted as needed               | Not members, but SME(s) consulted as needed |                                     | Not members, but Data Custodian/SME(s) consulted as needed | Not members, but Data Custodian/SME(s) consulted as needed | Sri Teja Kotha, Finance System Analyst                   | Not applicable at this time | Not applicable at this time |

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| Business Area/Subject Area | Functional Unit Represented                                       | Data Governance Forums                      |   |   |   |   |   |   |   |  |   | Data Administration Governed Process Contacts |                             |   |
|----------------------------|---|---|---|---|---|---|---|---|---|--|---|---|-----------------------------|---|
|                            |   | Data Stewardship Council DSC                | Data Custodian Subgroup DC                  | Data Security Subgroup DSS                  | Data Classification Subgroup DCS            | Business Concept Subgroup BCS               | Data Quality Subgroup DQS                   | Metadata Management Subgroup MMS            | College Liaison Group CLG   | Administrative Unit Liaison Group AUL                      | Data Classification Liaison DCL   | Data Access Custodian                         | Unified Access Contact      |   |
| Colleges                   | Bouve College of Health Sciences                                  | Not members, but SME(s) consulted as needed | Not members, but SME(s) consulted as needed | Not members, but SME(s) consulted as needed | Not members, but SME(s) consulted as needed | Not members, but SME(s) consulted as needed | Not members, but SME(s) consulted as needed | Not members, but SME(s) consulted as needed | Ben Brown, Associate Director of Data Analytics   | Not members, but Data Custodian/SME(s) consulted as needed | Ben Brown, Associate Director of Data Analytics   | Not applicable at this time                   | Not applicable at this time |   |
|                            | College of Arts, Media and Design                                 |   |   |   |   |   |   |   | Nora Rasanen, Senior Reporting Data and Budget Analyst  |  | Nora Rasanen, Senior Reporting Data and Budget Analyst  |   |                             |   |
|                            | College of Engineering/Gordon Institute of Engineering Leadership |   |   |   |   |   |   |   | Adam Rodrigues, Associate Director, Data and Finance, Sarah Dosier, Acad Coordinator/Data Analyst |  | Adam Rodrigues, Associate Director, Data and Finance, Sarah Dosier, Acad Coordinator/Data Analyst |   |                             |   |
|                            | College of Professional Studies                                   |   |   |   |   |   |   |   | Casey Moffatt, Associate Director, Registrar and Operations                                       |  | Casey Moffatt, Associate Director, Registrar and Operations                                       |   |                             |   |
|                            | College of Science  |   |   |   |   |   |   |   | Settenah Savoy, Budget Analyst/Sr. Reporting and Finance Analyst                                  |  | Settenah Savoy, Budget Analyst/Sr. Reporting and Finance Analyst                                  |   |                             |   |
|                            | College of Social Sciences and Humanities                         |   |   |   |   |   |   |   | Dana Ritter, Finance and Administration Manager   |  | Dana Ritter, Finance and Administration Manager   |   |                             |   |
|                            | D'Amore-McKim School of Business                                  |   |   |   |   |   |   |   | Michel Feldman, Manager, Data Analytics   |  | Michel Feldman, Manager, Data Analytics   |   |                             |   |
|                            | Khoury College of Computer Sciences                               |   |   |   |   |   |   |   | Sarah Maravetz, Associate Director, Data Analytics  |  | Sarah Maravetz, Associate Director, Data Analytics  |   |                             |   |
|                            | School of Law   |   |   |   |   |   |   |   | Lydia Lafionatis, Director, Administration, Planning and Special Projects                         |  | Lydia Lafionatis, Director, Administration, Planning and Special Projects                         |   |                             |   |
|                            | Office of the Provost   |   |   |   |   |   |   |   | Evan Cutelis, Sr Reporting & Financial Analyst  |  | Kate Walsh, Associate Director, Fiscal Affairs and Administration                                 |   |                             | Kate Walsh, Associate Director, Fiscal Affairs and Administration |

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### University Wide Data Governance Supporting Units\*

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|-----------------------------|---|---|---|---|---|---|---|---|---|---|--|--|-----------------------------|-----------------------------|
|                             |   | Data Stewardship Council<br>DSC             | Data Custodian Subgroup<br>DC               | Data Security Subgroup<br>DSS               | Data Classification Subgroup<br>DCS         | Business Concept Subgroup<br>BCS            | Data Quality Subgroup<br>DQS                | Metadata Management Subgroup<br>MMS         | College Liaison Group<br>CLG                | Administrative Unit Liaison Group<br>AUL    | Data Classification Liaison<br>DCL                               | Data Access Custodian  | Unified Access Contact      |                             |
| Other Administrative Unit** | Athletics Administration  | Not members, but SME(s) consulted as needed | Not members, but SME(s) consulted as needed | Not members, but SME(s) consulted as needed | Not members, but SME(s) consulted as needed | Not members, but SME(s) consulted as needed | Not members, but SME(s) consulted as needed | Not members, but SME(s) consulted as needed | Not members, but SME(s) consulted as needed | Not members, but SME(s) consulted as needed | Daniel Brem, Assistant Athletic Director, Finance and Operations | Daniel Brem, Assistant Athletic Director, Finance and Operations           | Not applicable at this time | Not applicable at this time |
|                             | External Affairs  |   |   |   |   |   |   |   |   |   | Vacant - Pending Replacement                                     | Vacant - Pending Replacement   |                             |                             |
|                             | University Health and Counseling Center                             |   |   |   |   |   |   |   |   |   | Felicia Moses, Finance and Administration Manager                | Maura Mahoney, Director, Student Affairs Fin and Planning                  |                             |                             |
|                             | Facilities  |   |   |   |   |   |   |   |   |   | Gary Younger, Director/Project Controls                          | Gail O'Donnell, Director Fiscal Operations                                 |                             |                             |
|                             | Burlington Campus   |   |   |   |   |   |   |   |   |   | Not members, but SME(s) consulted as needed                      | Paulette Deery, Director, Finance and Contracts                            |                             |                             |
|                             | Center for Advancing Teaching and Learning Through Research (CATLR) |   |   |   |   |   |   |   |   |   |  | Janna Ferguson, Associate Director, Research Assessment and Data Analytics |                             |                             |
|                             | Digital Learning, Innovation Lab, Roux Institute                    |   |   |   |   |   |   |   |   |   |  | Julian Scott, Director, Finance and Operations                             |                             |                             |
|                             | GEO - Nuin  |   |   |   |   |   |   |   |   |   |  | Wen Chen, Director, Finance and Operations                                 |                             |                             |
|                             | Library   |   |   |   |   |   |   |   |   |   |  | Tracey Harik, Director, Administration and Finance                         |                             |                             |
|                             | Public Safety   |   |   |   |   |   |   |   |   |   |  | Gregory Che, Assistant Director, Budget                                    |                             |                             |
|                             | Regional Campuses   |   |   |   |   |   |   |   |   |   |  | John Amaral, Senior Financial Analyst                                      |                             |                             |
|                             | Risk Services   |   |   |   |   |   |   |   |   |   |  | Alexander Wittich, Associate Director, Risk and Loss Control               |                             |                             |
|                             | Student Affairs   |   |   |   |   |   |   |   |   |   |  | Francesca Cimilluca, Business Operations Associate                         |                             |                             |

\* This structure covers Business Domains/Functional Units existing in major reporting environments/tools; ODS/Argos Tableau and EDW/Cognos

\*\* May not be fully governed at this time, but are part of the Data Classification Program

## Data Governance Supporting Structure, Individuals and Roles

### Data Governance Forum Reference

| Data Governance Forum                  | Data Governance Forum Description   | SharePoint Link to Detailed Forum Information   |
|--|---|---|
| <b>Data Stewardship Council</b>        | <i>A set of Data Stewards and other university-wide supporting unit leaders who work together to make data-related decisions. They have final approval and authorization for all data related policy decisions and charter new opportunities or initiatives for business/data related issues. They may craft recommendations that are acted on by a higher-level Enterprise Authority.</i>                          | <a href="https://northeastern.sharepoint.com/sites/DA-Data-Governance-Forums/Data%20Stewardship%20Council/Forms/AllItems.aspx">https://northeastern.sharepoint.com/sites/DA-Data-Governance-Forums/Data%20Stewardship%20Council/Forms/AllItems.aspx</a>   |
| <b>Data Security Subgroup</b>          | <i>A forum of Data Custodians and other key university stakeholders to support processes of managing and maintaining the enterprise reporting environments and tools overseen by the Data Administration unit having a dual responsibility in assuring that university reporters have access to information to fulfill their job responsibilities and the university data is appropriately secured and audited.</i> | <a href="https://northeastern.sharepoint.com/sites/DA-Data-Governance-Forums/ODSArogs%20Security/Forms/AllItems.aspx">https://northeastern.sharepoint.com/sites/DA-Data-Governance-Forums/ODSArogs%20Security/Forms/AllItems.aspx</a>   |
| <b>Data Classification Subgroup</b>    | <i>A group tasked with creating Guidelines with defined processes and procedures in place to manage the categorization of data according to its risk level to the University and kick-off University-wide Data Classification Program. The goal of the group is to ensure that the institution is in compliance with all applicable regulations and is in an audit-ready state.</i>                                 | <a href="https://northeastern.sharepoint.com/sites/Data-Administration/SitePages/Data-Classification-Subgroup.aspx">https://northeastern.sharepoint.com/sites/Data-Administration/SitePages/Data-Classification-Subgroup.aspx</a>   |
| <b>Business Concepts Subgroup</b>      | <i>A multi-functional team tasked with the goal to create a mutual understanding among multiple business units of enterprise wide definitions for commonly used key business concepts and associated terms and data elements.</i>   | <a href="https://northeastern.sharepoint.com/sites/DA-Data-Governance-Forums/Business%20Concepts%20Workgroup%2092818%20%20Present/Forms/AllItems.aspx">https://northeastern.sharepoint.com/sites/DA-Data-Governance-Forums/Business%20Concepts%20Workgroup%2092818%20%20Present/Forms/AllItems.aspx</a> |
| <b>Data Custodian Subgroup</b>         | <i>Subject Area Data Custodian to discuss all updates, challenges and opportunities related to the reporting, data issue resolution, auditing to improve data quality, access and security of data in their business domain. This team's activities get scheduled facilitated by Data Administration staff.</i>   | <a href="https://northeastern.sharepoint.com/sites/DA-Data-Governance-Forums/Bi-Weekly%20Data%20Custodian%20Individual%20Meetings/Forms">https://northeastern.sharepoint.com/sites/DA-Data-Governance-Forums/Bi-Weekly%20Data%20Custodian%20Individual%20Meetings/Forms</a>                             |
| <b>Data Quality Subgroup</b>           | <i>A multi-functional group delegated by Data Stewardship Council which in collaboration with Data Stewards, Data Custodians, other data governance forums and ITS, work together to communicate, enable, and enforce data quality efforts through proper management of data among different data domains and initiate University-wide data quality program.</i>  | <a href="https://northeastern.sharepoint.com/sites/DataQualityProgram/">https://northeastern.sharepoint.com/sites/DataQualityProgram/</a>   |
| <b>Metadata Management Subgroup</b>    | <i>A group formed by the DSC to maintain a robust and sustainable metadata ecosystem that facilitates the acquisition, creation, maintenance, use, reuse, and governance of effective metadata to support the university's objectives.</i>  | <a href="https://northeastern.sharepoint.com/sites/MetadataManagementProgram">https://northeastern.sharepoint.com/sites/MetadataManagementProgram</a>   |
| <b>College Liaison Group</b>           | <i>A cross-functional advocacy team that provides business expertise in identifying and expressing common college reporting and analytical needs in order to help build sustainable solutions. It is comprised of key business representatives from each NU college who use data for</i>  | <a href="https://northeastern.sharepoint.com/sites/DA-Reporting-Communities/SitePages/College-Liaison-Group.aspx">https://northeastern.sharepoint.com/sites/DA-Reporting-Communities/SitePages/College-Liaison-Group.aspx</a>   |
| <b>Administrative Liaison Group</b>    | <i>A cross-functional advocacy team that provides business expertise in identifying and expressing common NU administrative unit reporting and analytical needs in order to help build sustainable solutions. It is comprised of key business representatives from multiple NU administrative departments who use data for analysis and reporting for strategic purposes and impact daily business management.</i>  | <a href="https://northeastern.sharepoint.com/sites/DA-Reporting-Communities/SitePages/Administrative-Unit-Liaison-Group.aspx">https://northeastern.sharepoint.com/sites/DA-Reporting-Communities/SitePages/Administrative-Unit-Liaison-Group.aspx</a>   |
| <b>Data Classification Liaison</b>     | <i>University employees who oversee data usage and access for their business domain. They have final approval and authorization for all data related policy decisions and charter new opportunities or initiatives on business/data related issues.</i>   | <a href="https://northeastern.sharepoint.com/sites/DA-DataClassification/SitePages/Data%20Classification%20Liaison%20Subgroups.aspx">https://northeastern.sharepoint.com/sites/DA-DataClassification/SitePages/Data%20Classification%20Liaison%20Subgroups.aspx</a>                                     |
| <b>Subject Matters Expert Subgroup</b> | <i>A forum of operational managers and/or staff with day-to-day responsibilities of managing business processes and establishing business rules for the transactional systems. Certain members are called on to meet on an ad hoc basis as appropriate topics arise in various forums.</i>  | <a href="https://northeastern.sharepoint.com/sites/DA-Data-Governance-Forums/SME%20Workgroup%20Documents/Forms/AllItems.aspx">https://northeastern.sharepoint.com/sites/DA-Data-Governance-Forums/SME%20Workgroup%20Documents/Forms/AllItems.aspx</a>   |
| <b>Unified Access Subgroup</b>         | <i>Personnel responsible for periodically reviewing and verifying that information on how to request access to their data domain in the Unified Access Dashboard is accurate.</i>   | <a href="#">See column labeled "Unified Access Custodian" in the table above</a>  |
| <b>Access to Data Subgroup</b>         | <i>Individuals who are responsibility for reviewing requests for access to data in their reporting data domain.</i>   | <a href="#">See column labeled "Data Access Custodian" in the table above</a>   |
| <b>Data Integrity Subgroup</b>         | <i>A multifunctional group working on shared data issues and processes (e.g. duplicate NUID resolutions, share data standards, audits)</i>  | <a href="https://northeastern.sharepoint.com/sites/DA-Data-Governance-Forums/Data%20Integrity%20Subgroup/Forms/AllItems.aspx">https://northeastern.sharepoint.com/sites/DA-Data-Governance-Forums/Data%20Integrity%20Subgroup/Forms/AllItems.aspx</a>   |

## Data Governance Supporting Structure, Individuals and Roles